

# A More Strategic Project Management Solution

## Project Management as a Service (PMaaS)

### FINANCE & FINTECH FACT SHEET

#### Project Management as a Service (PMaaS)

Project Management as a Service (PMaaS) is an on-demand project management and process improvement solution created to facilitate an overall approach to project delivery, performance, and success. Our process helps customers achieve speed to market, provides governance and oversight support, and ensures project success.

#### Who are we?

Founded in 2010, **Horizon Projects Consulting Corp.** provides project management, business, and technology consulting services to global organizations. Horizon works closely with our clients to create transformational solutions to meet business needs and drive performance. Our mission is to provide solutions to corporate, small business, and civic organizations that need to make better decisions, meet compliance standards, and improve the bottom line. Companies need reliable partners to help maximize these assets, and Horizon Projects Consulting Corp.'s unique approach to Project Management, Program Management, and Solution Design delivers the reliable service companies need to reach their competitive advantage.

#### We Improve PROJECT SUCCESS by:

- Providing reliable and proven processes
- Managing all resources & minimizing costs
- Proactively managing risks & dependencies
- Enhancing stakeholder satisfaction and visibility from demand to project closure
- Proactively managing project delivery, performance, and success



*Access to Project Management Expertise When You Need It*



*Resources Vetted for Organization and Skill Set Fit*



*Years of Experience in Vetting & Screening*



*Capacity Management, Resource Planning, & Resource Continuity*



*Ability to Scale to Meet Your Needs*



*Providing PMP certified Project Managers*

#### Selected Clients



**EQUIFAX**

 **MarshMcLennan**

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## Key Projects



### PMO, Risk Data Aggregation and Risk Reporting Program (RDAR) Confidential Bank

In response to a consent order from the Federal Reserve and the Office of the Comptroller of the Currency (OCC), the Bank and its affiliates created the RDAR program to revamp how data was collected, organized, stored, managed, protected, analyzed, communicated, and consumed throughout the enterprise. The scope of the program included the end-to-end analysis and transformation of data across the enterprise. The results of the program were shared with the Federal Reserve and OCC in quarterly updates.

- Horizon acted as one of the PM in the office that coordinated and synthesized this work across the inter-disciplinary business and technology organizations.
- Within the IT domain, Horizon supported the team that lead the data governance program – ensuring that data was fit for purpose.
- Horizon supported the team that analyzed the implications of the new standards across the existing IT landscape, resulting in the creation of the IT applications & Integration Blueprint.

### EQUIFAX Multiple IT Transformational Initiatives - Equifax

- Successfully managed Platform OS Remediation Assessment, Upgrade & Migration project to extend the life of a critical billing system whose platform was at the end of life and out of vendor support. The successful completion of this project allowed this mission critical system to continue to operate an additional five (5) years in support saving the company \$5 million in upgrade costs as well as avoiding a potential system crash on an environment that was out of support.
- Successfully managed application migration from a physical to virtual environment. This migration also included a platform upgrade from Windows Server 2003 to Windows Server 2012. The successful completion of this initiative allowed mission critical systems to continue processing customer facing, revenue generating projects.
- Successfully managed initiative to consolidate and standardize the Commercial product invoice across multiple lines of business.

### MarshMcLennan Lead Functional Consultants Marsh & McLennan Companies

Horizon acted as the Lead Functional consultants responsible for transitioning multiple Business Units to a single Shared Services Oracle implementation.

- Lead Consultant for transitioning multiple installations of Oracle Financials to a single Shared Services environment
- Developed data mapping strategy to convert legacy data to the newly consolidated environment
- Created Functional Design documents identifying requirements & processes for converted legacy data and integrating data from third party systems
- Supervised systems analysis, documentation of business flows, requirements gathering, & compared requirements against Oracle functionality
- Solicited requirements from user community, mapped data to new environment, & created additional configuration for the new environment
- Tested conversion programs & aligned with user community to ensure that they were informed at all stages

## Our Process

